

Appendix I: Scoring of Questionnaire for Primary Variables affecting all Five Income Security Innovations of Government of Saskatchewan, 1971-82

Primary Variable Measure	Score, Creation of Innovations, GoS, 1971-82*	Score, when Innovations Abolished/Survived 1986-7**
1) Ideology (see Appendix II)	NA	NA
2) Politics		
(1) The NDP governments were strong majorities Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(2) The Progressive Conservative governments were strong majorities. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(3) When there was a change of government, it was a major ideological/political change. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.	1971	1982
(4) The government taking action was in office a long time (> 8 years). Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(5) Both governments were in power a long time (>8 years) Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(6) The voting of the citizenry was consistent across provincial and federal elections. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total		
3) External Support, creating Legitimacy		
(7A) Sask was influential with the federal government at the time the innovations were created/abolished. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5. Note: minority federal Liberal government supported by the NDP in 1972 and short-lived minority Conservative government in 1979.		
Total		
4) The Economy. (See Appendix II.)		
5) Resources		
a. Financial Resource (See Appendix II.)		
b. Administrative Support (See Appendix II.)		
(7b) Administrative support was an important factor. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total		
c. Was the innovation fully implemented? (See Appendix II)		

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<i>d. Employee Support</i> (See Appendix II)		
6) Effects		
<i>a. Was it efficacious?</i>		
(8) The innovation was efficacious in achieving the program's/ government's objectives. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(9) It augmented the incomes of the poor. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total		
<i>b. Did the innovations reduce poverty/did abolition reduce poverty?</i>		
(10) The incomes of the poor increased. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(11) The incomes of the poor increased substantially. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(12) The poverty rate declined in the short term. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(13) The innovations reduced the poverty rate in the medium term. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(14) The unemployment rate decreased in the medium term. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(15) There was an effort to redistribute income through taxes. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(16) The innovations created greater respect for the poor? Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(17) The innovations respected the public's desire not to see the system cheated? Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total		
<i>c. Did the innovations fulfill their Goals?</i>		
(18) The broader public good supported the goals. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(19) Introduction/abolition of the innovations paralleled improvements in key monitoring measures? Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(20) The innovations achieved their objectives. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(21) Their goals and objectives were achieved quickly (3-4 years)? Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3,		

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Agree=4, Strongly Agree=5.		
(22) The changes were third order (changes in goals). Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(23) The achievements were maintained. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(24) The innovations enhanced equity. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5. ¹		
(25) The innovations enhanced equality. Equality is about reducing the spread of incomes. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(26) The innovations had a substantial effect on equality. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total fulfill goals		
d. Were the innovations respectful of clients?		
(27) Eligibility was determined quickly, easily, unobtrusively. Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
(28) The innovations removed the stigma of the undeserving poor, Strongly Disagree=1, Disagree=2, Neither disagree nor agree=3, Agree=4, Strongly Agree=5.		
Total Respect		
Total Effects		

Source: Eleanor D. Glor

* NDP government ** Year of Conservative government cut-backs

References:

Andrews, Rhys, George A. Boyne & Richard M. Walker. 2011. Dimensions of Publicness and Organizational Performance: A Review of the Evidence. *Journal of Public Administration Research and Theory*, 21 (Supplement 3): i301–i319.

¹ Equity is the respecting of rights such as the right of all applicants to be informed of benefits, to receive service quickly and in a respectful manner and the receipt of subsidies/services if entitled (Andrews, Boyne and Walker, 2011).