

**The Innovation Journal: The Public Sector Innovation Journal**  
[www.innovation.cc](http://www.innovation.cc)

**La Revue de l'innovation : La Revue de l'innovation dans le secteur public**  
<http://www.innovation.cc/francais/index.htm>

**Annual Report 2012**

**Table of Contents**

<b>Introduction</b>	<b>3</b>
<b>Old Business</b>	
--Technical improvement	5
-- Expand outreach	5
--Funding	6
<b>Editorial Board</b>	
--Substantive Contributions to TIJ 2012	6
--Committee Reports	7
<b>Publications Report</b>	7
--Dispensation of Papers, 2012 Summary	7
--Publishing Plan	7
--Indexers and Aggregators	8
<b>Readership</b>	8
--Citations	9
--Section Reports	9
<b>Section Reports</b>	10
<b>Finances</b>	
Funding	10
Actual Expenditures and Revenues 2010, 2011, 2012	10
<b>New Business</b>	
Possible Topics for Future Special Issues	10
Possible Area for TIJ/LRI Expansion	10
Social Media	10
Electronic submission and tracking system	12
Draft Strategic Plan`	12
<b>Conclusion</b>	13

**Appendices:**

Appendix A: Members of the Editorial Board	14
Appendix B: Substantive Contributions by Editorial Board to TIJ	16
Appendix C: Articles published by Editorial Board members in TIJ & Intentions	18
Appendix D: Editorial Board Members Who Reviewed Papers for TIJ/LRI	20
Appendix E: Finance Committee Report	21
Appendix F: Proposed Strategic Plan	attached separately
Appendix G: Readership Report	22
Appendix H: Meaning of URL Statistics	27
Appendix I : Section Reports -La Revue de l'innovation	31

## Introduction

This was another bigger and better year for The Innovation Journal/La Revue de l'innovation (TIJ), especially at the level of citations, readers and more papers submitted. It was also a year of less revenue.

TIJ has probably reached a turning point, in several ways: in the volume of work involved, in the contribution of its editorial board, in the scope of its publishing, and in its need for more revenue.

First, the volume of work has become too large for the current team to handle. We continue to track papers manually. I continue to be the publisher, editor-in-chief, managing editor, editor, accountant and fundraiser. I tracked 98 articles during 2012. This is too much. We ask for your help to develop TIJ/LRI further and to take over some of the tasks. Please pay particular attention to the issues in italics, directed to members of the Editorial Board, below, and the request for you identify what you could do to support TIJ in the coming three years.

Second, some members of the editorial board are not responding or to requests to review papers or turned down requests more than once. Some of you have been with me from the beginning of TIJ, eighteen years ago. I am so grateful to you for this. I think we are all tired, and some of us feel it is time to move on. This is understandable and perfectly reasonable. Some members have taken this decision. Should you take it, I will not argue with you but I will miss greatly. *If anyone decides to resign, I would appreciate your advice on a replacement.*

Many other members of the team have been part of the editorial board for a much shorter period of time. As you know, we increased the requirements for members during the last renewal of membership in 2010 to included writing and publishing on public sector innovation in TIJ at least once in each three year period. Many journals have this requirement to be part of the substance as well as the judgement of the issues addressed. We have played an important role in creating a field of study called public sector innovation. If we are to become the core journal for developing these field, the members of its editorial board must be participants in this effort and, I believe, key developers of it. Ken Nichols and I are bringing forward a draft Strategic Plan for TIJ for your approval that proposes this role for TIJ. While other journals publish papers on this subject, no others are as key to what ought to be a field of study at the university level. Are any of you teaching units on public sector innovation in your courses? We need to produce the literature for these courses. I think online courses are using us considerably and I know in-person courses are using us some, as our readership statistics demonstrate. *I dearly hope that you will step up to this plate.*

The proposed Strategic Plan suggests some areas that need researching, such as an analysis of what we have learned through a review of the literature. I hope some members of the Editorial Board will consider writing on these topics.

Third, some ideas have been proposed that I would appreciate your reaction to and either your support or rejection of them. Please do not suggest approval of new activities from the Strategic Plan or New Business if you are not willing to take on responsibility related to at least one of these activities. I cannot take on additional responsibilities as I already work many hours every day on TIJ.

Lastly, TIJ continues to need subsidies. It primarily receives them from me. We are not raising enough money to cover our expenses through fundraising. The Paypal donation option has not (perhaps yet) produced much revenue. I note that Wikipedia took about three years to start receiving any substantial amount of revenue through donations; however, we are not Wikipedia. This year the Finance Committee has recommended installing pop-ups to ask for donations once a reader has been on the site for five minutes. I have consulted with my web designer about this and his response is included with their report.

The other options we have, in my opinion, are first, to start charging for access to TIJ. My dream for TIJ is that it should be freely accessible without cost but I have not found a way to fund it and I cannot go on providing substantial subsidies on an ongoing basis. Charging for TIJ would be a risk, as academic and often public library readers have free access through the aggregators that we have contracts with. It would take a substantial investment of time and money to move into charging for TIJ. We are trying to move ahead to start using an electronic submission system for TIJ. The system would allow us to charge, and as we make the move would probably be the time to also start charging. If we do not solve this problem, we face shutting down a very successful journal. Ian Roberge has agreed to manage the transition to an electronic submission system.

The second option is to shut the TIJ down. This is a real risk but not my favourite option. At the same time, I have retired and am on a fixed income. So far during 2013, I have deposited \$5300 of my own money in TIJ bank account.

*I would appreciate your advice and support in this regard. How can we fund TIJ on an ongoing basis?*

Eleanor Glor, Editor-in-Chief  
June 9, 2013

## Old Business – from 2012 Editorial Board Meeting

### Technical Improvements:

- A. **Implementing Open Journal Systems (OJS)**, a professional publishing and content management system: [http://en.wikipedia.org/wiki/Open\\_Journal\\_Systems](http://en.wikipedia.org/wiki/Open_Journal_Systems). The Open Journal Systems provides a secure means of conducting blind peer reviews and copyediting.

**Background:** York University Library (with the facilitation of Ian Greene) offered to help us get onto a free electronic submission system developed by Simon Fraser University as one of York's journals. Eleanor had a look at which other journals at York U. were using it. None was an actively publishing journal like us. Ian Roberge had a look recently and reported that there are now actively publishing journals listed.

**Issues:** It would be a mammoth job and costly to move it over. It would also increase the number of links to access our articles, although Ian Roberge reports there have been some recent technical improvement in this regard. Eleanor's experience with such systems is that they are hard to learn and time-consuming for the submitter, but that eventually make things easier. Such a system would make managing papers easier for the editorial team.

**Possible resolutions:** Ian Roberge has volunteered to look into TIJ using the system York University. His report appears later in the 2012 report.

- B. **Digital Object Identifier.** As an online Journal, we should try to get Digital Object Identifiers (DOIs) as it provides permanent, stable links to our content. To learn more, please see here: <http://www.weizmann.ac.il/home/comartin/doi.html>  
*Would someone on the Editorial Board be willing to look into this? Is there a fee? If so, how much?*

C. **Should TIJ Develop a Presence in the Social Media?**

JR Reagan had volunteered to develop a presence for TIJ in social media, but has resigned from TIJ. Would anyone else be interested in taking up this task?

- D. Nassera Touati made the following suggestion at the Annual Meeting last year:  
"It would be helpful to have statistics **updated monthly or each 3 months on the web site** : it a good incentive. Nassera `Touati"  
I consulted my web advisor about this idea. It is quite a lot of work to produce the dashboard, and in his experience it is not a useful tool. He has taken his stats down from his own web site. Eleanor

### Expand Outreach

- E. **Increase engagement of board members** as peer reviewers, section editors, copyeditors, and writers. We need more reviewers in order to improve the quality of the work we accept and distribute the reviewing effort across the board members. Without this support, continuing to strengthen the reviewing process will become difficult.

*This continues to be a problem. Other journals have it too. Suggestions for new members for TIJ team are requested, along with information on their credentials and email addresses.*

*As suggested at last year's meeting, would members please articulate and place your name below describing what contributions you expect to make to TIJ in 2013-14"*

## **Funding**

**SSHRC aid to scholarly journals application.** SSHRC runs on a three-year cycle with these applications. The next opportunity to apply will presumably be June 2014.

Installation of a Paypal donation button was recommended by the Finance Committee. It was installed in about March 2012--thank you to Jerry Hammersmith for figuring out how to install it. The button has been announced in almost all issues since then. Almost no donations were received. In 2013, \$250 has been received so far.

## **Editorial Board**

Editor-in-Chief: Eleanor Glor

Senior Associate Editor: Mario Rivera

La Revue de l'innovation Editor : Sanni Yaya; Assistant Editor : Ian Roberge

Discussion Papers and Case Studies Editor: Michael Popejoy

Book Reviews Editor: Howard Doughty

Thank you to the special editors for 2012 - Eva Sørensen and Jacob Torfing, Roskilde University, Denmark.

The members of the Editorial Board are listed in Appendix A. Several members resigned from the Editorial Board during the first half of 2013, including JR Reagan, Partha Banerjee, Ken Kernaghan, Carole Lalonde, and Donald Officer. Our thanks are given to them for their contribution to TIJ. A new member was appointed to the Editorial Board, Caroline Andrew, Director, Centre on Governance, University of Ottawa, Canada.

## **Substantive Contributions to TIJ 2012**

The SSHRC response to TIJ's 2011 application emphasized that the Editor-in-Chief was doing a disproportionate amount of the work for TIJ and that Editorial Board members could do more. This section attempts to outline what the Editorial Board has been doing. Appendix B contains a report on substantive contributions by Editorial Board members to TIJ during 2012. Two messages are clear from this report: the Editor-in-Chief is doing too much, and the editors of the special issues are doing as much work as TIJ editors. The latter was a surprise. The papers published by the members of the Editorial Board in TIJ from 2010 to 2013 are listed in Appendix C, along with the intentions of other members. The members of the Editorial Board who reviewed papers and how many they reviewed are outlined in Appendix D.

The Editor-in-Chief attended the International Research Society for Public Management (IRSPM) conference in Rome in April 2012 (as did Ian Roberge) and made contact with a number of Europeans publishing about public sector innovation such as Stephen Osborne,

chair of the Special Interest Group on Innovation and Change in Public Services (SIGIPS) within the IRSPM. Some papers have been submitted by authors contacted at the conference.

### **Committees**

TIJ has three committees, a Finance Committee, consisting of, Monica Dowling, Jerry Hammersmith and Barbara Wake Carroll; a Strategic Planning Committee, consisting of Ken Nichols and Eleanor Glor; and an ad hoc SSHRC application committee, consisting of Mario Rivera, Jack Smith, Howard Doughty, and Jerry Hammersmith (edit/comment). Partha Banerjee has resigned from the SSHRC committee. The report on possibilities for electronic submission systems was prepared by Ian Roberge.

### **Committee Reports**

The *Finance Committee* explored the idea of advertising pop-ups in TIJ. The Finance Committee Report is attached as Appendix E.

The *Strategic Planning Committee* has suggested a number of augmentations to the activities of TIJ. Implementation of these would be dependent on Editorial Board members volunteering to spearhead the initiatives. The draft Strategic Plan is attached as Appendix F. Its implementation is dependent on Editorial Board volunteers.

The *SSHRC Application Committee* did not meet this year as SSHRC did not have a competition. SSHRC's last competition was held in 2011; it is held every three years.

## **Publications Report**

### **Dispensation of Papers, 2012 Summary**

- Rejected: 33
- Withdrawn: 1
- Approved: 35. This is a 50.7% approval rate, including special issues with invited papers
- Total papers review completed: 69
- Average time completed papers in process: 233.83 divided by 56 = 4.2 months
- Papers in process (i.e. review incomplete) January 1, 2013: 29
- Total papers dealt with during 2012: 98

### **Issues and Papers - Three Issues Published**

[\*Issue 1\*](#) - Edited by Eva Sørensen and Jacob Torfing, Roskilde University, Denmark - Introduction, 8 peer-reviewed articles, 2 book reviews, [resources on collaborative governance](#).

[\*Issue 2\*](#) - Open Issue – 5 peer-reviewed articles, 5 book reviews

[\*Issue 3\*](#) - Open Issue – 4 peer-reviewed articles, 3 discussion papers, 1 case study, 8 book reviews.

### **Numbers of Papers Published**

The Senior Associate Editor reported seven articles reviewed, three accepted, three rejected, and one deemed not right for TIJ. Two case studies and three discussion papers were published. Fourteen book reviews were published. The Editors of La Revue de l'innovation

reported seven articles were submitted in French and two articles were published in French during 2012.

### **Publishing Plan**

TIJ's publishing plan for the next six issues is as follows.

Volume 18(2) 2013 Special Issue on [Intersectoral Collaboration](#)

Volume 18(3) 2013 Open Issue

Volume 19(1) 2014 Special Issue on [Special Issue on Democracy](#)

Volume 19(2) 2014 Open Issue

Volume 19(3) 2014 Open Issue

### **Indexers and Aggregators**

TIJ and LRI were indexed by the following during 2011:

1. Ulrich's International Periodicals Directory (Proquest)
2. CSA Worldwide Political Science Abstracts (Proquest)
3. Political Science full text (ProQuest) (new)
4. EBSCO
5. Cabell's Directory
6. Scopus

Political Science full text was added during 2012. Also during 2012, H.W. Wilson and EBSCO amalgamated and the name Wilson has disappeared. TIJ has not yet heard from Thompson about indexing—Sanni Yaya is handling this.

### **Readership - Calendar Year 2012**

TIJ had a large number of readers again during 2012. See Appendix G for the full report. Readership may be aided by the table of contents sent out by the Editor-in-Chief for each of the three issues published. Visits to the website are compared below for 2008 to 2012.

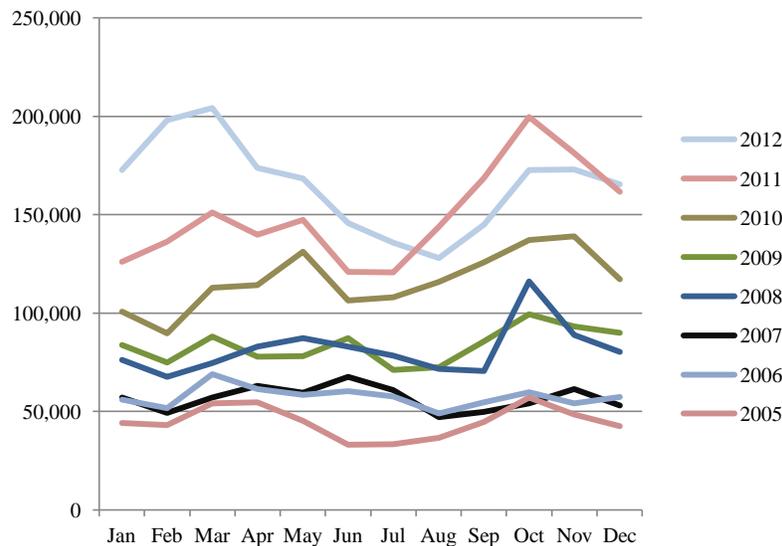
	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>Increase 2012 to 2008</b>
<b>Visits (Sessions)</b>	553,975	484,240	393,606	282,013	275,397	101.15%
<b>Page views (HTML)*</b>	1,983,270	1,798,425	1,398,569	1,002,053	978,548	50.6%
<b>Hits (HTML+PDF+ images+CSS)</b>	2,220,665	2,049,112	1,673,292	1,198,888	1,170,766	89.7%
<b>Visits-to- visitors ratio</b>	5.53	4.82	3.88	3.22 (2009-20)	2.54 (2008-09)	117.7%

\* TIJ no longer publishes articles in HTML

TIJ had a substantial increase in readers again in 2012. The special issue on collaboration published in January 2012 appears to have drawn a large number of readers. While collaboration is a popular issue at the moment, special issues also reach out to new reader communities.

TIJ defines a reader as someone who stays on the website for longer than 30 seconds. This definition eliminates search engines (who only remain for seconds) and those who did a search on a related word or words, but were not looking for TIJ. According to this definition, TIJ had 62,023 readers during 2012. This was an increase from 52,206 in 2011. Based on the report of page views per month it appears that much of the increase was due to the special issue on Collaborative Innovation in the Public Sector.

**Page views per month, Jan. 2005-Dec. 2012**



TIJ was read in 145 countries during 2012. The ranking of countries from which most readers came is similar to that in 2011. Germany moved up in ranking from 12<sup>th</sup> in 2011 to 9<sup>th</sup> in 2012 and Ukraine from 51<sup>st</sup> to 18<sup>th</sup>. Singapore moved down from 10<sup>th</sup> to 12<sup>th</sup> and .org (non-profit organizations) moved from 13<sup>th</sup> to 15<sup>th</sup>.

Some uses to which the URL data can be put are outlined in Appendix H.

**Citations**

A search of Google Scholar found 101 papers published in TIJ had been cited. They were cited 591 times, ranging from 49 citations to 1 citation. Of these, 19 were cited once. This compares to 356 citations found a year ago. The five most cited papers are listed below.

1. Complex Adaptive Systems and the Diffusion of Innovations, by Everett M. Rogers, Una E. Medina, Mario A. Rivera, and Cody J. Wiley, all of University of New Mexico, USA, Volume 10, Issue 3, 2005. Cited by 49.

2. Don't just do something, stand there! Revisiting the issue of risks in innovation in the public sector, by G Bhatta, Volume 8, Issue 2, 2003, article 3. Cited by 32.
3. The diffusion of e-learning innovations in an Australian secondary college: strategies and tactics for educational leaders, by S. Jebeile, Volume 8, Issue 4, 2003, article 2. Cited by 23.
4. Key factors influencing innovation in government, by ED Glor, Volume 6, Issue 2, 2001, article 1. Cited by 21.
5. Innovation in healthcare delivery systems: a conceptual framework by Vincent K. Omachonu and Norman G. Einspruch, Volume 15, Issue 1, article 2, 2010. Cited by 20.

A twenty-four page list of the cited papers, and how many times each was cited, is available on TIJ website under About.

### **Section Reports**

The editors of La Revue de l'innovation, Sanni Yaya and Ian Roberge, report that two papers were published in French during 2012 and seven were considered. A special issue on collaborative governance will be published during 2013 mostly in French and they are developing other plans. Their report is included in Appendix I. The other section leaders did not submit reports.

J.R. Reagan resigned as the Editor of the Case Studies section of TIJ this year. Michael Popejoy has assumed responsibility for both the Case Studies and Discussion Papers sections of TIJ. Thank you, Michael.

Peer-reviewed papers – no report  
Discussion Papers and Case Studies – no report  
Book Reviews-no report

### **Finances**

#### **Funding**

As indicated in the Committee Reports section, the Finance Committee has recommended that requests for donations be more prominent on TIJ/LRI home pages and that the use of pop-ups to reinforce TIJ requests for donations. Currently a reminder is included in each email announcing a new issue of TIJ.

## **Actual Expenditures and Revenues 2010, 2011, 2012**

Expenditures are going up and revenues are inadequate for the costs. Actual expenditures and revenues for the last three years were outlined in Appendix J for members of the Editorial Board only.

## **New Business**

### **Possible Topics for Future Special Issues**

TIJ has covered a number of topics, but many remain possible.

1. Analysis of the public sector innovation literature. What have we learned? What remains to study?
2. What public policy innovations have been implemented and what policy innovations are required to take action on climate change?
3. Public sector innovation concepts
4. Teaching public sector innovation . This could include suggested curricula.

*Suggestions for other topics and editors are welcome.*

### **Possible Area for TIJ/LRI Expansion**

An idea for funding might require that TIJ expand into Spanish language papers. This would allow readers to access activities in a highly dynamic area of the world. It would also be a challenge.

*Do members support this idea and would you be willing to provide support so that it could happen (e.g. relieving the editor-in-chief some of her Managing Editor jobs so that she could engage around this issue)?*

### **Social Media**

JR Reagan had volunteered to develop a presence for TIJ in social media, but has resigned from TIJ. *Would anyone else be interested in taking up this task?*

## **Electronic Submission and Tracking System**

### **The Innovation Journal / Manuscript Management System**

The Innovation Journal has been published since 1995-1996, eighteen years. The journal is published electronically three times a year. Manuscript submission, peer-review and communication with authors are still done manually (via email). This situation is no longer tenable due to the high number of submissions and the need for constant communication with authors, reviewers and in-between Editors. The Board is, thus, asked to consider three options for moving to an automated manuscript management system and to express its preference. A factor to be considered is the ability to move quickly to the new system to facilitate the work of all those involved in the production of the journal.

(details removed)

### ***Request for Advice***

*The advice of Editorial Board members is sought.*

### **Draft Strategic Plan**

Ken Nichols as the pen and Eleanor Glor have prepared a draft Strategic Plan for TIJ for the Editorial Board's consideration. It is attached to the email containing the 2012 Annual Report. Please type your comments directly into the Strategic Plan and send your comments for collating to Ken Nichols.

### **Conclusion**

TIJ is a success at the level of readership and author interest in publishing in TIJ. We have not yet found an adequate funding model for TIJ, however. There are a number of interesting possibilities we could pursue.

## Appendices

### Appendix A: Membership, TIJ Editorial Board, 2012

<http://www.innovation.cc/editorial-board.htm>

The members of the editorial board of *TIJ* included the following during 2012:

- Caroline Andrew (E, F), Director of the Centre on Governance and Professor Emerita at the University of Ottawa
- Parthasarathi Banerjee (E), Senior Scientist, National Institute of Science, Technology & Development Studies (NISTADS), New Delhi, India
- Colonel Joseph R. Cerami (E), Senior Lecturer, Texas A&M University, USA
- Jeanne-Marie Col (E), Professor of Public Administration and Emergency Management, Department of Public Management, John Jay College, City University of New York, USA
- G rard Divay (F, E), professor at  cole nationale d'administration publique Qu bec, Canada
- Howard A. Doughty (E), Book Reviews Editor, Seneca College of Applied Arts and Technology, Canada
- Monica Dowling (E), Professor Faculty of Health & Social Care, in, The Open University, Milton Keynes, UK
- Michael Duggett (E), Professor of the Public Policy, University of Portsmouth, United Kingdom
- Eleanor Glor (F, E), Editor in Chief and Publisher of *The Innovation Journal*
- Iain Gow (F, E), Professor Emeritus, Department of Political Science, University of Montr al, Canada.
- Ian Greene (E), University Professor of Public Policy and Administration, York University, Toronto, Canada,
- Muhiuddin Haider (E), Research Associate Professor in Global Health, School of Public Health, University of Maryland, USA.
- Arie Halachmi (E), Professor, Tennessee State University, USA
- Jerry Hammersmith (E), teacher, management consultant, politician and deputy minister.
- M. Shamsul Haque (E), Department of Political Science, National University of Singapore
- Denis Harrisson (F, E), professeur au d partement de relations industrielles de l'Universit  du Qu bec   Hull et directeur adjoint de CRISES
- Ruth Hubbard (E), President, Ruth Hubbard Consulting
- Steven Kelman (E), Albert J. Watherhead III and Richard W. Wetherhead Professor of Public Management, Kennedy School of Government, Harvard University, USA.
- Donald Klingner (E), School of Public Affairs, University of Colorado and President of the American Society for Public Administration, USA
- Carole Lalonde (F, E), Professor, Faculty of Business, Laval University, Canada
- Elke L ffler (F, E), Chief Executive, Governance International, UK
- Cynthia E. Lynch (E), Professor in the Master of Public Administration Program, College of Social and Behavioral Sciences, University of Texas Pan American, USA
- H. Ian Macdonald (E) O.C., B.COM., M.A., B.PHIL., LL.D., D UNIV.,D.LITT., D.LITT., K.L.J., F.COL President Emeritus and Professor of Public Policy and Economics, York University, Canada

- Una Medina (E), Department of Communication and Journalism, University of New Mexico, USA
- Ken Nichols (E), Professor of Public Administration and Cooperating Professor of Policy and International Affairs, University of Maine, USA.
- Glenda Nogami (E), Dean of Academics at the U.S. Army Management Staff College (AMSC) until retiring, USA
- Salvador Parrado-Díez (E), (Spanish) Distance Learning University, Madrid, Spain
- Juan de Dios Pineda (E), Director, Special Office for Latin American Initiatives, University of New Mexico, New Mexico, USA
- Dale H. Poel (E), Ph.D., Public Administration/Political Science, Social Program Evaluation & Senior Associate with Goss Gilroy Inc., Canada
- Michael W. Popejoy (E), M.B.A. PhD., M.P.H., M.S., Fellow, Royal Society of Public Health (UK), Adjunct Professor, Central Michigan University and Florida International University, and former professor of business and public administration.
- Ken Rasmussen (E), Associate Professor, University of Regina, Canada
- Mario Rivera (E), Regents' Professor of Public Administration, University of New Mexico and Senior Associate Editor, The Innovations Journal.
- Ian Roberge (F), Éditeur adjoint, Collège Glendon, Université, York, Canada
- Jack Smith (E), Adjunct Professor, University of Ottawa, foresight expert, Canada
- Maximilien N. Tereraho (F, E), Director, Feedback and Knowledge Management, Human Resources and Social Development Canada (HRSDC), Canada
- Nassera Touati (F, E), assistant professor at École nationale d'administration publique Quebec, Canada
- Barbara Wake Carroll, (E), former Editor-in-Chief, Canadian Public Administration; Professor Emerita, Political Science, McMaster University, Canada.
- James D. Ward, (E), Ph.D. Professor of Political Science and Coordinator of the Public Administration Certificate Program at Mississippi University for Women
- Sanni Yaya (F, E), Éditeur, La Revue de l'innovation, Professeur agrégé d'économie et de santé internationale, Université d'Ottawa, Canada

Participation on hold:

- Michael Miles (E), Faculty Member, University of Ottawa, teaching Organization Development and Change, Strategy, and System Thinking, Canada (on hold)

Resigned 2013:

- Ken Kernaghan (E), Former Editor, International Review of Administrative Sciences and Canadian Public Administration, Professor, Brock University, Canada, Canada
- Carole Lalonde (F, E), Professor, Faculty of Business, Laval University, Canada
- Donald Officer
- JR Reagan (E).
- Partha Banerjee

We offer our thanks to those who left the editorial board during 2012 and up to June 1, 2013.

And many thanks to our new members: Caroline Andrew, Centre for Governance, University of Ottawa, Canada.

**Appendix B: Substantive Contributions to TIJ, 2012**

<b>Tasks</b>	<b>E-I-C</b>	<b>Sr Asso Ed'or + his Asst</b>	<b>Sp Eds Colla-boration</b>	<b>Sp Ed M E</b>	<b>Case St Ed</b>	<b>Disc P Editor</b>	<b>LRI Editors</b>	<b>Book Reviews Editor</b>	<b>Ed Bd</b>	<b>Web Advisor &amp; Webmaster</b>
Approached authors (#), editors (#)	15		X	23						
Considered/ received + allocated papers	98	7 papers reviewed: -3 accepted- 3 rejected, - 1 deemed not right for TIJ.	12	29			2			
Chose & approached reviewers (# papers)		7	12	29			2			
Reviewed papers (# members)									14/ 40	
Published paper in TIJ (#)								42	1	
Assured Editorial Quality of Papers	98									
Edited papers	38									
Assured quality of publication	X									
Published papers (3 issues)	38	7	8		2	2	1 P-R 1 DP			Webmaster
Attended 2011 Annual Meeting	X								10 /40	

<b>Tasks</b>	<b>E-I-C</b>	<b>Sr Asso Ed'or + his Asst</b>	<b>Sp Eds Colla-boration</b>	<b>Sp Ed M E</b>	<b>Case St Ed</b>	<b>Disc P Editor</b>	<b>LRI Editors</b>	<b>Book Reviews Editor</b>	<b>Ed Bd</b>	<b>Web Advisor &amp; Webmaster</b>
Participated in Annual Meeting	X									
Administered TIJ/ LRI	X									
Sought grants, advertising	X		1						0	
Contributed financially to TIJ (#)	X								1	
Contributed to Annual Report			X							X
Input to Annual Rpt	X	X	X	X			X		X	Advisor
Prepared Annual Report	X									
Fund-raising, accounts, accounting for funds, tax submission	X								2	
Published in TIJ									1	

## **Appendix C: Papers Published in TIJ by TIJ Editorial Board Members 2010-2013 and Intentions**

Starting with the reappointment of members to the Editorial in 2010, members were asked to write something on public sector innovation for TIJ within each of their three-year appointment periods. Following is a list of the material published by Editorial Board members from Issue 1, 2010 to Issue 1, 2013.

### **Special Issues:**

*Special Issue on Ethics:* Edited by Mario Rivera, Editor and James D. Ward, Contributing Issue Editor, Volume 15, Issue 2, 2010.

### **Three Peer-Reviewed Papers:**

[Morocco's Dance with Democracy: An Evolutionary Approach to Democratic Reform](#), by Aziza Zemrani and Cynthia Lynch, both of the University of Texas-Pan American, USA (24/04/2013)

[Qui sont les auteurs de la performance collective locale?](#) Pour une mise en perspective de la performance publique, par Gérard Divay, École nationale d'administration publique (ENAP), Québec, Canada (24/12/2012)

[The Ethics of Pedagogical Innovation in Diversity and Cultural Competency Education](#), by Mario Rivera, University of New Mexico, Richard Gregory Johnson III, University of Vermont, and James D. Ward, Mississippi University for Women, USA (08/31/2010)

### **Two Discussion Papers:**

[Comment on Public Participation: Finding Knowledge and Clarity in Chaos](#), by Donald R. Officer, Ottawa, Canada (25/08/2011)

[The Unexplored Relationship between Intuition & Innovation](#), by Donald R. Officer, Ottawa, Canada (23/12/2005)

### **No Case Studies**

### **One Review Essays**

[What's the Matter with Islam, by Irshad Manji; Allah, Liberty & Love, by Irshad Manji; and Your Fatwa Does Not Apply Here](#), by Karima Bennoune, by Howard A. Doughty. (2013/04/24)

### **Four Book Reviews by other members:**

[Wicked Environmental Problems: Managing Uncertainty and Conflict](#), by Balint, Stewart, Desai, and Walters, reviewed by Michael Popejoy (24/12/2012)

[Thinking Fast and Slow](#), by Daniel Kahneman, reviewed by Iain Gow (24/12/2012)

[Native America, Discovered and Conquered](#): Thomas Jefferson, Lewis & Clark, and Manifest Destiny, by Robert J. Miller, reviewed by Jerry Hammersmith (24/12/2012)

[A Life of Learning and Other Pleasures](#): John Meisel's Tale, by John Meisel, reviewed by James Iain Gow (24/12/2012)

**42 Book Reviews by Howard A. Doughty** (for a full list, please contact the Editor in chief)

### **Intentions:**

Members who have submitted a paper or have indicated an intention to do so before the September 1, 2013 deadline:

[Muhiuddin Haider](#) (E), Research Associate Professor in Global Health, School of Public Health, University of Maryland, USA.

Eleanor Glor, Editor-in-Chief

J. [Iain Gow](#) (F, E), Professor Emeritus, Department of Political Science, University of Montréal, Canada.

Don Klingner Topic: "Threat and Opportunity in Public Administration: The Impact of Drug Trafficking on Governance in the Border Region of Mexico and the U.S."

Michael Popejoy

Ken Rasmussen

Elke Loeffler

The following members intend to submit a paper **within their three year period** (i.e. they have been appointed since 2010):

Caroline Andrew

## **Appendix D: Editorial Board Members Who Reviewed Papers for TIJ/LRI 2012**

Mario Rivera

N. Touati

Dale Poel

M. Tereraho

M. Haider

Partha Banerjee

Ruth Hubbard

D. Klinger

J. Hammersmith

J. Smith

J. Marie Col

Kenneth Nichols

Eleanor Glor

Ian Roberge

Michael Popejoy (2)

Sanni Yaya

16 of 40

## **Appendix E: Finance Committee Report**

In the report for last year we identified a number of possibilities for obtaining long term funding. Only one of them came to fruition. We can now accept PayPal contributions.

The journal needs about \$14,000/year to function at its current level. This amount would be higher if the Board decides to appoint a paid Managing Editor or buys copy editing services. The journal currently relies heavily upon the generosity of the Editor-in-Chief for financing.

We are recommending for a medium term strategy the active solicitation of donations through PayPal with notification of those who provide funding displayed prominently with thanks in the Journal. (The amount could be disclosed, or not, at the discretion of the donor.) If each reader who spent 10 minutes reading the Journal contributed just \$1.00 this would meet our financial needs. We think it is reasonable that someone who regularly accesses or cites the journal would be prepared to pay \$5.00 per copy of papers printed or saved to a research file. Regular users could contribute \$25.00 per year. Contributions would be voluntary so as not to take away from the 'free access' nature of the Journal.

We are recommending that the website be set up in such a way that

- 1) There be a soliciting of funds prominently displayed, emphasising that the journal is run on a voluntary basis and obtains no funds from member fees etc. This could include a sponsorship page thanking donors by name, if they wished. [Question: Who would contact the donors to request their permission? For some we do not have email addresses]
- 2) After a reader had been on the journal for five minutes, there would also be a pop-up solicitation for a contribution.

Submitted by Finance Committee:

Barbara W. Carroll, Monica Dowling and Jerry Hammersmith

## **Web Designer Response to Timed pop-ups for TIJ**

Question: TIJ Finance Committee has recommended that TIJ use pop-ups to solicit donations. Their report is attached. They recommend a number of changes to the website including that a pop-up appear after a reader has been on the site for five minutes. Would we be able to do what they recommend? What would it cost to put in place?

Response: It's relatively easy to set up some code that will pop open a window after five minutes. Updating the entire site to include this pop-up would require updating every single page of the site. (A simple search-and-replace, but time-consuming due to the necessity to download the entire site, modify it on a local computer, then re-upload it to the web server.)

Technical notes: many modern browsers (including Opera, Chrome and Firefox) have disabled pop-up scripting for years given that it's so annoying to users. Some solutions trick the browsers into displaying pop-ups, enraging some users even further. A modal screen à la Apple-IOS is also possible. If you have any examples to imitate in mind, I can always explore their solution and replicate it if possible.

If provided with the text of the message to include in the pop-up, I think I could have it done in 2-3 hours. It would also be crucial for the webmaster to grab the latest version of the site after my modifications, otherwise all the work would be wasted.)

Given the state of the site (You expressed the wish that <http://www.innovation.cc/scholarly-style/> should be replaced by <http://www.innovation.cc/peer-reviewed/> for instance, with duplicate URLs redirected to their proper place ) it may be worth considering such a complete tune-up if I can include a few more site-wide changes if required.

I cannot undertake any significant new project until July 5th at the earliest.

## Appendix F: Proposed Strategic Plan (distributed separately)

## Appendix G: Readership Report

January 1<sup>st</sup>, 2012 to December 31<sup>st</sup>, 2012  
(Source: [www.innovation.cc](http://www.innovation.cc), Urchin v5.7.03)

### Essential Information

553,975 visits/sessions  
1,983,270 page views (HTML)  
2,220,665 hits (HTML+PDF+images+CSS)  
  
100,049 unique IPs ("unique visitors")  
Visits-to-Visitors average: 5.53

### Length of visits/sessions

0-10 sec	4602235
11-30 sec	31729
31-60 sec	12080
1-3 min	11895
3-10 min	12400
10-30 min	16992
30+ min	8656

### Most requested HTML pages

1. /index.html	60736
2. /editorial-board.htm	23407
3. /discussion-papers.htm	15050
4. /editorial-board/editorial_guidelines.htm	11631
5. /editorial-board/banerjee.htm	9315
6. /all-issues.htm	6966
7. /scholarly-style-articles.htm	6944
8. /whats-new.htm	5731
9. /français/index.htm	5673
10. /case-studies.htm	4314

### Most downloaded PDF files

1. /case-studies/barrows-ed.pdf	17658
---------------------------------	-------

7

2. /scholarly-style/classic-theories.pdf	69787
3. /scholarly-style/bradshaw5final.pdf	60808
4. /français/el-qasmi-kriouile.pdf	48575
5. /volumes-issues/shekar_nsd02_2007rev3.pdf	4055
6. /scholarly-style/omachonu_healthcare_3innovat...37340	
7. /volumes-issues/warford_test_diffusion_6af.pdf	33235
8. /discussion-papers/selman.pdf	31629
9. /peer-reviewed/lekorwe10final1draft.pdf	30046
10. /scholarly-style/lekorwe10final1draft.pdf	28358
11. volumes-issues/rogers-adaptivesystem7final.pdf	2439
12. /scholarly-style/fairholm3.pdf	20687
13. /volumes-issues/hess_adams_innovate_public_...20261	
14. /scholarly-style/amagoh3dec2008jag2rev1.pdf	19974
15. /scholarly-style/westley2antadze2make_differen	19428
16. /scholarly-style/doughty-emp.pdf	18904
17. /scholarly-style/ali_samman_new+media_impac	18879
18. /volumes-issues/goh_innov_driven_econo2a.pdf	18423
19. /book-reviews/lemay_12_book_review.pdf	17563
20. /volumes-issues/veenswijk_surve+innovation=p...	17095

### Search Queries leading to innovation.cc

1. Innovationjournal	970
2. Employeeempowerment	954
3. Servicedevelopment	712

4. Organizationalstrategy	642
5. Leadershipandinnovation	506
6. Innovationinhealthcare	471
7. Healthcareinnovation	471
8. Theinnovationjournal	422
9. Innovation andleadership	372
10. Innovationleadership	309
11. Governance model	308
12. health care delivery system	281
13. strategic management in public sector	274
14. leadership innovation	264
15. wicked problems	253
16. public sector management	217
17. web based education	213
18. leadership in organization	211
19. stratégiéd`entreprise	197
20. organizational change theory	196

### Entrance pages (by visits/sessions)

1. /index.html	47200
2. /scholarly-style/omachonu_healthcare_3innov...	22318
3. /case-studies/barrows-ed.pdf	19540
4. /scholarly-style/fairholm3.pdf	15980
5. /discussion-papers/selman.pdf	11966
6. /scholarly-style/bradshaw5final.pdf	9836
7. /français/el-qasmi-kriouile.pdf	9139
8. /scholarly-style/amagoh3dec2008jag2rev1.pdf	8826
9. /scholarly-style/doughty-emp.pdf	7803
10. /scholarly-style/ali_samman_new+media_im...	6436
11. /scholarly-style/classic-theories.pdf	6337

### Visits by DNS/countries

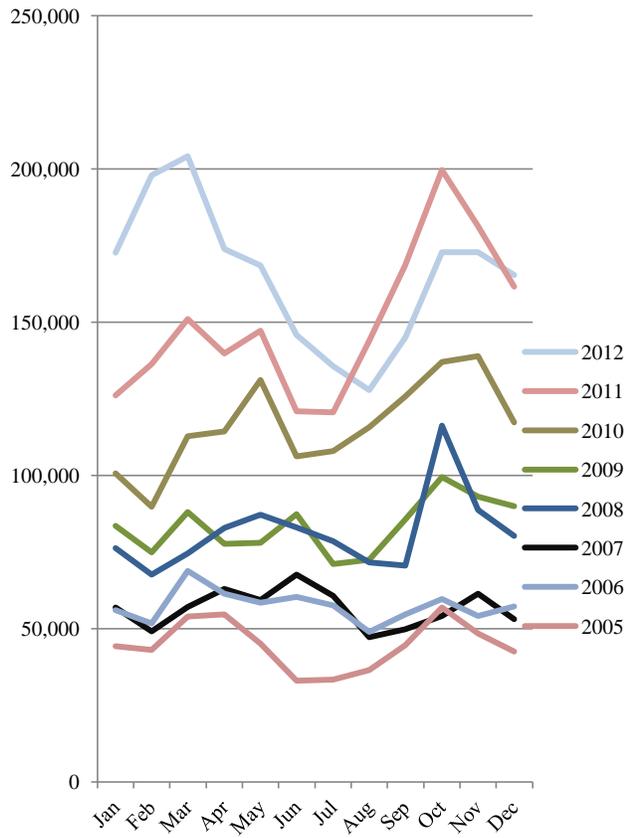
1. (no entry/unknown)	443388
2. com (Commercial)	39355
3. net (Network)	23671
4. edu (Educational)	7856
5. ca (Canada)	6634
6. uk (United Kingdom)	5409
7. au (Australia)	3130
8. fr (France)	2316
9. de (Germany)	1507
10. za (South Africa)	1507
11. nl (Netherlands)	1464
12. sg (Singapore)	1372
13. us (United States)	1298
14. my (Malaysia)	951
15. org (Non-Profit Organizations)	878
16. gov (USA Government)	708
17. mil (USA Military)	703
18. ua (Ukraine)	675
19. nz (New Zealand)	563
20. it (Italy)	521
21. be (Belgium)	516

### URLs of visitors sources/referrals

1. www.google.com/url	71786
2. google.co.in/url	17288
3. google.co.uk/url	14933
4. www.google.fr/url	11535
5. google.com.my/url	11260
6. www.google.ca/url	10911
7. www.google.com/search	9173
8. google.com.ph/url	6687
9. google.com.au/url	6227
10. www.bing.com/search	5985
11. google.co.za/url	4343
12. google.co.id/url	4302
13. google.co.ke/url	3229
14. google.com.pk/url	2930
15. google.co.ma/url	2870
16. google.com.ng/url	2675
17. google.com.sg/url	2250
18. google.co.uk/search	2183
19. google.co.in/search	1901
20. www.google.de/url	1768

**(Total DNS/Countries count: 145, see next page)**

### Page views per month, Jan. 2005-Dec. 2012



See next page

## Visits/Sessions by DNS/Country Code

1. (no entry/unknown)	443388	40. kr (South Korea)	226
2. com (Commercial)	39355	41. id (Indonesia)	217
3. net (Network)	23671	42. gr (Greece)	158
4. edu (Educational)	7856	43. mx (Mexico)	135
5. ca (Canada)	6634	44. zw (Zimbabwe)	134
6. uk (United Kingdom)	5409	45. ae (United Arab Emirates)	128
7. au (Australia)	3130	46. ph (Philippines)	128
8. fr (France)	2316	47. il (Israel)	128
9. de (Germany)	1507	48. hu (Hungary)	119
10. za (South Africa)	1507	49. pk (Pakistan)	116
11. nl (Netherlands)	1464	50. lt (Lithuania)	115
12. sg (Singapore)	1372	51. ru (Russian Federation)	114
13. us (United States)	1298	52. ro (Romania)	109
14. my (Malaysia)	951	53. cz (Czech Republic)	96
15. org (Non-Profit Organizations)	878	54. ee (Estonia)	96
16. gov (USA Government)	708	55. fj (Fiji)	90
17. mil (USA Military)	703	56. sk (Slovak Republic)	80
18. ua (Ukraine)	675	57. na (Namibia)	70
19. nz (New Zealand)	563	58. sa (Saudi Arabia)	66
20. it (Italy)	521	59. ke (Kenya)	65
21. be (Belgium)	516	60. lk (Sri Lanka)	60
22. fi (Finland)	454	61. lu (Luxembourg)	57
23. ch (Switzerland)	450	62. co (Colombia)	52
24. tr (Turkey)	413	63. cn (China)	49
25. se (Sweden)	387	64. mu (Mauritius)	46
26. hk (Hong Kong)	386	65. si (Slovenia)	44
27. dk (Denmark)	367	66. lb (Lebanon)	40
28. th (Thailand)	361	67. is (Iceland)	39
29. no (Norway)	357	68. tz (Tanzania)	38
30. in (India)	334	69. bt (Bhutan)	37
31. tw (Taiwan)	333	70. cy (Cyprus)	36
32. jp (Japan)	299	71. eg (Egypt)	36
33. ie (Ireland)	295	72. bj (Benin)	36
34. es (Spain)	275	73. ar (Argentina)	36
35. at (Austria)	274	74. cl (Chile)	34
36. pl (Poland)	251	75. bw (Botswana)	34
37. ma (Morocco)	246	76. np (Nepal)	32
38. br (Brazil)	237	77. bm (Bermuda)	30
39. pt (Portugal)	231	78. int (International)	30
		79. om (Oman)	29

80. yu (Yugoslavia)	29	113.uz (Uzbekistan)	4
81. hr (Croatia)	24	114.bh (Bahrain)	4
82. bg (Bulgaria)	22	115.sz (Swaziland)	4
83. sc (Seychelles)	17	116.sh (Saint Helena)	3
84. jo (Jordan)	15	117.dm (Dominica)	3
85. cd (Congo)	15	118.nc (New Caledonia (French))	3
86. ba (Bosnia-Herzegovina)	15	119.cr (Costa Rica)	3
87. zm (Zambia)	14	120.pf (Polynesia (French))	3
88. mt (Malta)	14	121.cu (Cuba)	3
89. lv (Latvia)	14	122.bz (Belize)	3
90. pe (Peru)	14	123.am (Armenia)	3
91. md (Moldavia)	13	124.dz (Algeria)	3
92. mo (Macau)	12	125.bn (Brunei Darussalam)	3
93. sy (Syria)	11	126.gt (Guatemala)	2
94. bf (Burkina Faso)	10	127.ni (Nicaragua)	2
95. ug (Uganda)	10	128.ge (Georgia)	2
96. mz (Mozambique)	9	129.ws (Samoa)	2
97. pg (Papua New Guinea)	8	130.ai (Anguilla)	2
98. kg (Kyrgyzstan)	7	131.ve (Venezuela)	2
99. kh (Cambodia, Kingdom of)	7	132.ky (Cayman Islands)	2
100.biz (Business)	7	133.ao (Angola)	1
101.kw (Kuwait)	6	134.aw (Aruba)	1
102.do (Dominican Republic)	6	135.ne (Niger)	1
103.tt (Trinidad and Tobago)	6	136.bb (Barbados)	1
104.kz (Kazakhstan)	6	137.ir (Iran)	1
105.tv (Tuvalu)	5	138.nu (Niue)	1
106.uy (Uruguay)	5	139.gp (Guadeloupe (French))	1
107.mk (Macedonia)	5	140.to (Tonga)	1
108.gh (Ghana)	5	141.as (American Samoa)	1
109.vn (Vietnam)	5	142.mh (Marshall Islands)	1
110.fo (Faroe Islands)	5	143.ng (Nigeria)	1
111.vi (Virgin Islands (USA))	4	144.ci (Ivory Coast (Cote D'Ivoire))	1
112.by (Belarus)	4	145.ga (Gabon)	1

## Appendix H: Meaning of URL Statistics

Christian Sauve is TIJ's web advisor. This is his response my question about the meaning of the urls of visitors to TIJ. His permission has been given to reproduce his email.

**From:** Christian Sauve

**Sent:** February-01-13

**To:** Eleanor Glor

**Subject:** RE: TIJ web statistics for 2012

The best way to look at it the category “URLs of visitors sources/referrals” is from afar, as evidence on how the content is being used or referred to elsewhere on the web.

Looking at the longer top-50 lists (interesting sampling of the more popular referrals attached), I see...

-Mostly referrals from Google and other search engines, which is reasonable enough for a content-rich site like innovation.cc

-Some links from wikipedia, which you should be proud of:

[en.wikipedia.org/wiki/Entropy:\\_A\\_New\\_World\\_View](http://en.wikipedia.org/wiki/Entropy:_A_New_World_View)

[en.wikipedia.org/wiki/Heterophily](http://en.wikipedia.org/wiki/Heterophily)

[en.wikipedia.org/wiki/List\\_of\\_types\\_of\\_systems\\_theory](http://en.wikipedia.org/wiki/List_of_types_of_systems_theory)

[en.wikipedia.org/wiki/Potash\\_Corporation\\_of\\_Saskatchewan](http://en.wikipedia.org/wiki/Potash_Corporation_of_Saskatchewan)

[en.wikipedia.org/wiki/Town\\_and\\_gown](http://en.wikipedia.org/wiki/Town_and_gown)

-Some traction from Facebook, link shorteners and webmail clients, evidence that content from the innovation.cc site is being shared.

-References from online learning management software, evidence that material from TIJ is being used in training and courses

-Quite a few links from pages with "library" or "resources" in the URL, suggesting that TIJ is listed as a reference resource.

-Mentions from scholarly blogs and academia pages, which is another thing to be proud of.

\* \* \* \*

**List of links sampled** from the top 300 results: (the number after the URL is the number of visits that URL sent your way in the last 12 months)

ablogaboutscool.blogspot.com/2011/08/treating-kids-like-pets-continued.html 10

angel03.gcu.edu/AngelUploads/Content/COM126\_LOR/\_assoc/1C10FA340EB24C7B972BC3450A5D6DDE/syllabus\_COM126\_2.1.syllabus.htm 94

angel04.gcu.edu/AngelUploads/Content/LDR805\_LOR/\_assoc/BF4364A445B947A9960D0857109E831F/lecture\_LDR805\_2.1\_1.intro.htm 29

blogs.technet.com/b/cdnitmanagers/archive/2007/08/07/an-interview-with-dr-paul-crookall-leading-government-and-executive-thought-leader.aspx 10

derstandard.at/1334797056436/Arbeitspsychologie-Die-Folgen-des-Praesentismus 18

elqasmi.wordpress.com/publication-congres/ 24

faculty.virginia.edu/CFSW/papers.html 21

freshconsulting.com/what-is-innovation/ 11

gla.ac.uk/file.php/2574/MSc\_PO\_Tutorial\_prog\_2013.docx 40

govspace.gov.au/innovation-101/would-you-like-to-know-more/ 75

healthpopuli.com/2012/11/06/innovating-health-at-the-point-of-care-just-in-time-evidence-based-information/ 96

inventta.net/radar-inovacao/noticias/exploramos-alguns-sites-internacionais-relacionados-a-inovacao/ 23

itgau.org/certificateprogram/courses 15

jnu.ac.in/Library/Online\_Journals.htm 55

managementhelp.org/blogs/training-and-development/2011/08/31/defining-accepting-and-training-innovation-part-one/ 10

psmpprogram.gov.au/participants/resources\_unit\_two.htm 12

socialwork.illinois.edu/people/faculty/lindseyBrendaCoble.html 12

teachingcommons.cdl.edu/cdip/facultyresearch/Writingeverythingup.html 29

vic.gov.au/government-initiatives/government-and-politics/collaborative-innovation-in-the-public-sector.html 28

[www.ameppa.org/Journals.html](http://www.ameppa.org/Journals.html) 20

[www.banque-pdf.fr/fr\\_correction-etude-de-cas-management-de-la-qualite.html](http://www.banque-pdf.fr/fr_correction-etude-de-cas-management-de-la-qualite.html) 12

[www.cga-pdnet.org/en-CA/PDResources/2010/Pages/sg-mar12-causton-DoesFullAccrualAccountingEnhanceAccountability.aspx](http://www.cga-pdnet.org/en-CA/PDResources/2010/Pages/sg-mar12-causton-DoesFullAccrualAccountingEnhanceAccountability.aspx) 24

[www.citehr.com/194328-suggestion-interviewing-freshers.html](http://www.citehr.com/194328-suggestion-interviewing-freshers.html) 11

[www.ehow.com/info\\_8722454\\_organizational-change-models-theories.html](http://www.ehow.com/info_8722454_organizational-change-models-theories.html) 13

[www.enap.ca/enap/2893/Publications.enap](http://www.enap.ca/enap/2893/Publications.enap) 45

[www.europe-innova.eu/web/guest/library/innovation-policy-journals](http://www.europe-innova.eu/web/guest/library/innovation-policy-journals) 115

[www.extpdf.com/correction-etude-de-cas-management-de-la-qualite-pdf.html](http://www.extpdf.com/correction-etude-de-cas-management-de-la-qualite-pdf.html) 11

[www.gttp.org/pages/research-award-guidelines](http://www.gttp.org/pages/research-award-guidelines)

[www.helsebiblioteket.no/Samfunnsmedisin+og+folkehelse/Samhandling/Artikler/Ny+forskning+p%C3%A5+samarbeid.143558.cms](http://www.helsebiblioteket.no/Samfunnsmedisin+og+folkehelse/Samhandling/Artikler/Ny+forskning+p%C3%A5+samarbeid.143558.cms) 16

[www.helsebiblioteket.no/samfunnsmedisin-og-folkehelse/samhandling/artikler/ny-forskning-p%C3%A5-samarbeid](http://www.helsebiblioteket.no/samfunnsmedisin-og-folkehelse/samhandling/artikler/ny-forskning-p%C3%A5-samarbeid) 10

[www.henryagiroux.com/Commentaries.html](http://www.henryagiroux.com/Commentaries.html) 24

[www.itgau.org/certificateprogram/courses](http://www.itgau.org/certificateprogram/courses) 69

[www.iveybusinessjournal.com/topics/the-organization/successes-and-potential-obstacles-to-change-management-in-the-public-service](http://www.iveybusinessjournal.com/topics/the-organization/successes-and-potential-obstacles-to-change-management-in-the-public-service) 11

[www.mendeley.com/research/innovation-healthcare-delivery-systems-conceptual-framework-1/](http://www.mendeley.com/research/innovation-healthcare-delivery-systems-conceptual-framework-1/) 19

[www.peopleandplace.net/on\\_the\\_wire/2011/4/4/westley\\_and\\_antadze\\_social\\_and\\_institutional\\_entrepreneurs](http://www.peopleandplace.net/on_the_wire/2011/4/4/westley_and_antadze_social_and_institutional_entrepreneurs) 10

[www.virginia.edu/vpr/sustain/BayGame/publications/](http://www.virginia.edu/vpr/sustain/BayGame/publications/) 161

[www.worldchanging.com/local/canada/](http://www.worldchanging.com/local/canada/) 14

## **Appendix I: Section Reports**

### **Peer-Reviewed Papers (formerly Scholarly-style papers)**

No report

### **Discussion Papers and Case Studies**

No report

### **Book Reviews**

No report

## **La Revue de l'innovation : La Revue de l'innovation dans le secteur public**

### **1. Numbers of articles published : 2**

2. La Revue de l'innovation demeure active en publiant en français de façon régulière. En 2012, nous avons publié un article intitulé *Qui sont les auteurs de la performance collective locale* et un document de discussion qui porte le titre *De l'objet aux valeurs communes : quelles principes pour la coordination des acteurs dans les PPP agissant dans le domaine de l'aide à la santé ?* qui sont tous deux parus dans le troisième numéro de l'année.

### **3. Number of articles submitted to LRI in 2012: 7**

- Nous avons reçu sept soumissions dont quatre ont été rejetés et trois ont été acceptés ou ont été renvoyés aux auteurs pour y apporter des révisions.
- Nouvelles Technologies d'Information et de Communication TIC, réalités et impacts sur l'analyse concurrentielle : Cas de la Grande Entreprise Publique Tunisienne
- NTIC clés de la modernisation Technologique et Organisationnelle de l'entreprise & rôle déterminé des dirigeants pour la bonne conduite : Application à la Entreprise Minière Tunisienne CPGT
- TIC, Networking et pôles de compétitivité : Etude de cas du modèle Tunisien
- Gouvernance de l'espace portuaire et compétitivité des économies arabes : le cas de la réforme portuaire au Maroc
- La revitalisation urbaine intégrée à Montréal : L'intersectorialité dans l'action collective locale\*

- La collaboration intersectorielle : spécificités, questionnements et perspectives\*
- La collaboration entre institutions d'enseignement et les PME : vers un système régional d'innovation québécois\*

\*Ces articles ont été acceptés ou des demandes de révisions ont été faites aux auteurs.

**4. Number approved for publication during 2012: 3**

**5. Names, profession (e.g. associate professor), faculty and organization of each reviewer**

Sanni Yaya–AssociateProfessor, Université d'Ottawa: 1 review

Ian Roberge – Associate Professor, York University: 1 review

Mohamed Harakat–Professeur de gouvernance et économie – Université Mohammed V, Maroc : 1 review

Jean Mercier – Professor, Université Laval: 1 review

Serge Belley – Professor, Ecole nationale d'administration publique: 1 review

Jacques Bourgault– Retired, Université du Québec à Montréal: 1 review

Jean-Michel Lemoyne de Forges – Professeur, Université de Paris II

**6. List of efforts to distribute Calls for and those approached with verbal or written invitations to submit papers to TIJ.**

(les détails a été enleveé)

**7. Plans for 2013**

Nous prévoyons publier un numéro spécial sur la collaboration intersectorielle. Nous sommes aussi à réfléchir à d'autres numéros spéciaux, à déterminer. Nous sommes ouverts à vos suggestions.